



Yale SCHOOL OF MANAGEMENT
Chief Executive Leadership Institute

Yale Higher Education Leadership Summit

The COVID Crisis on Campuses: College Mission, Culture & Campus Life

Tuesday, January 26, 2021

9:30a

Welcome

Jeffrey Sonnenfeld, Senior Associate Dean, Yale School of Management
Peter Salovey, 23rd President, Yale University
Kerwin Charles, Dean, Yale School of Management

Session 1 Suggestions for 12th Secretary of Education-designate, Miguel Cardona

Opening Comments

Sylvia Burwell; 22nd US Secretary of Health and Human Services;
15th President, American University

Janet Napolitano; 3rd US Secretary of Homeland Security;
20th President, University of California

John B. King Jr.; 10th US Secretary of Education;
President & CEO, The Education Trust

Tommy Thompson, 19th US Secretary of Health and Human Services;
Interim President, University of Wisconsin System

Respondents

Peter Salovey, 23rd President, YALE University

Vincent Price, 10th President, Duke University

Mark P. Becker, 7th President, Georgia State University

Sean S. Buck, Superintendent, United States Naval Academy

Mary Schmidt Campbell, 10th President, Spelman College

John Comerford, 21st President, Otterbein University

W. Kent Fuchs, 12th President, University of Florida

John I. Jenkins, 17th President, University of Notre Dame

Liz McMillen, Executive Editor, *The Chronicle of Higher Education*

Anthony Munroe, President, Borough of Manhattan Community College

Eloy Ortiz Oakley, Chancellor, California Community Colleges

Kent D. Syverud, 12th Chancellor & President, Syracuse University

Session 2 Pandemic Pivots in Higher Education

Opening Comments

Christina R. Cutlip, Senior Managing Director, TIAA
Scott Galloway, Professor of Marketing, NYU Stern School of Business
Ava Clayton Spencer, 8th President, Bates College
John C. Bravman, 17th President, Bucknell University
Brian W. Casey, 17th President, Colgate University
James E. Ryan, 9th President, University of Virginia
Roslyn Clark Artis, 14th President, Benedict College
Daniel Diermeier, 9th Chancellor, Vanderbilt University
Conrado Gempesaw, 17th President, St. John's University
Stephen Spinelli Jr., 14th President, Babson College
Judy D. Olian, 9th President, Quinnipiac University

Respondents

Connie Ledoux Book, 9th President, Elon University
Ana Mari Cauce, 33rd President, University of Washington
Shirley M. Collado, 9th President, Ithaca College
Ronald A. Crutcher, 10th President, University of Richmond
James W. Dean Jr., 20th President, University of New Hampshire
Mary Dana Hinton, 13th President, Hollins University
Christopher B. Howard, 8th President, Robert Morris University
Rakesh Khurana, Dean of Harvard College, Harvard University
Richanne C. Mankey, 19th President, Defiance College
Mauri D. McInnis, 6th President, Stony Brook University
Mark C. Reed, 28th President, St. Joseph's University
Christine M. Riordan, 10th President, Adelphi University
Havidan Rodriguez, 20th President, The University at Albany
Rodney K. Rogers, 12th President, Bowling Green State University
Lawrence Schovanec, 17th President, Texas Tech University
Michael J. Sorrell, 34th President, Paul Quinn College
Laura R. Walker, 11th President, Bennington College
Lori S. White, 21st President, DePauw University
Julie E. Wollman, 10th President, Widener University
Gregory S. Woodward, 6th President, University of Hartford
Adam C. Wright, President, Dallas Baptist University

Readings

- TIAA and EY-Parthenon: Perspectives on Risk to Higher Education Institutions project (PDF)
- *Chronicle of Higher Education*: How to Survive the Enrollment Bust
<https://www.chronicle.com/article/how-to-navigate-the-demographcliff>
- *Chronicle of Higher Education*: The Year That Pushed Higher Ed to the Edge
<https://www.chronicle.com/article/the-year-that-pushed-higher-ed-to-the-edge>
- NY Mag: The Coming Disruption: <https://nymag.com/intelligencer/2020/05/scott-galloway-future-of-college.html>
- *NYTimes*: Colleges Slash Budgets in the Pandemic, With 'Nothing Off-Limits':
<https://www.nytimes.com/2020/10/26/us/colleges-coronavirus-budget-cuts.html>
- *NYTimes*: High School Grades Could Be Worth \$100,000. Time to Tell Your Child?
<https://www.nytimes.com/2021/01/23/business/financial-aid-college-merit-aid.html?referringSource=articleShare>

Opening Comments

Jonathan Law, Global Leader of Education Practice, McKinsey & Company
Andre Dua, Senior Partner, McKinsey & Company
Philip J. Hanlon, 18th President, Dartmouth College
David A. Greene, 20th President, Colby College
Anne F. Harris, 14th President, Grinnell College
Peter M. Donohue, 32nd President, Villanova University
Harold L. Martin Sr., 12th Chancellor, North Carolina A&T State University
Edward Wingenbach, President, Hampshire College
Meredith Woo, 13th President, Sweet Briar College

Respondents

Katherine E. Fleming, Provost, New York University
G. Gabrielle Starr, 10th President, Pomona College
Michael B. Alexander, President, Lasell University
Anne Doyle, President Lasell Village
Joe Bertolino, 12th President, Southern Connecticut State University
John R. Broderick, 8th President, Old Dominion University
Lori J. Carrell, Chancellor, University of Minnesota Rochester
Kimberly R. Cline, 10th President, Long Island University
David J. Cook, Vice Chancellor, University of Kansas
Gregory D. Hess; 16th President, Wabash College; President & CEO, IES Abroad
Robert S. Murley, Chairman, Educational Testing Service
M. Duane Nellis, 21st President, Ohio University
Michael G. Riley, President & Editor-in-Chief, *The Chronicle of Higher Education*
Joseph Savoie, 6th President, University of Louisiana at Lafayette
Leonard A. Schlesinger, 12th President, Babson College
Verne O. Sedlacek, President & CEO (2003-2015), Commonfund
Caryl M. Stern, Executive Director, Walton Family Foundation
Michael K. Thomas, President & CEO, New England Board of Higher Education
Stephen Joel Trachtenberg, 15th President, The George Washington University
Mark Weinberger; Past Global Chair & CEO, EY; Board of Trustees,
Emory and Case Western Reserve Universities
Robert M. Zemsky; Chair, the Learning Alliance for Higher Education;
University of Pennsylvania

Readings

- McKinsey: Reimagining Higher Education in the United States (PDF)*Chronicle of Higher Education*: The Post Pandemic College (PDF)
- *Chronicle of Higher Education*: When It Comes to Reopening, HBCUs Face a Common Dilemma — With Higher Stakes <https://www.chronicle.com/article/when-it-comes-to-reopening-hbcus-face-a-common-dilemma-with-higher-stakes>
- *Politico*: Will the Pandemic Blow Up College in America?: <https://www.politico.com/news/magazine/2020/07/18/will-the-pandemic-blow-up-college-in-america-368067>

Session 4 Diverse Approaches to Managing Campus Diversity

Opening Comments

Lawrence S. Bacow, 29th President, Harvard University
Carol T. Christ, 11th Chancellor, University of California, Berkeley
Sean M. Decatur, 19th President, Kenyon College
William C. Dudley, 27th President, Washington and Lee University
Andrew D. Hamilton, 16th President, New York University
Paula A. Johnson, 14th President, Wellesley College
Mark S. Schlissel, President, University of Michigan
Michael S. Roth, 16th President, Wesleyan University
Kerwin Charles, Dean, Yale School of Management
Hanseul Kang, Executive Director, The Broad Center at Yale School of Management

Respondents

Thayne M. McCulloh, 34th President, Gonzaga University
Mary B. Marcy, 9th President, Dominican University of California
Patricia A. McGuire, 14th President, Trinity Washington University
Kevin O'Brien, 29th President, Santa Clara University
John A. Perez; Chair, Board of Regents; University of California
John Rice, Founder & CEO, Management Leadership for Tomorrow
Larry Robinson, 12th President, Florida A&M University
John D. Simon, 14th President, Lehigh University
Lynn Perry Wooten, 9th President, Simmons University
Anne Coyle, Higher Education Practice, Russell Reynolds Associates
Meredith Rosenberg, Digital Education & EdTech, Russell Reynolds Assoc.

Readings

- Russell Reynolds Associates: The Emergence of the Chief Diversity Officer Role in Higher Education (PDF)
- *Chronicle of Higher Education*: How Racist Are Universities, Really?
<https://www.chronicle.com/article/how-racist-are-universities-really>
- *The Guardian*: Republican accuses Harvard of 'caving to the woke left' after school cuts ties https://www.theguardian.com/education/2021/jan/12/elise-stefanik-republican-trump-harvard-woke-left?CMP=oth_b-aplnews_d-1
- *Washington Post*: Lehigh University rescinds honorary degree it gave President Trump <https://www.washingtonpost.com/education/2021/01/08/lehigh-trump-honorary-degree/>
- *Washington Post*: More than 160 law deans denounce attempted insurrection and effort to decertify election — but don't name names
<https://www.washingtonpost.com/education/2021/01/12/157-law-deans-denounce-attempted-insurrection-effort-decertify-election-dont-name-names/>
- *NYTimes*: Prominent Lawyers Want Giuliani's Law License Suspended Over Trump Work <https://www.nytimes.com/2021/01/21/nyregion/giuliani-trump-law-license.html>
- *Forbes*: Colleges Rescind Honorary Degrees Awarded To Trump, Giuliani Following Capitol Riot
<https://www.forbes.com/sites/jackbrewster/2021/01/14/colleges-rescind-honorary-degrees-awarded-to-trump-giuliani-following-capitol-riot/>
- *Washington Post*: Universities face pressure to vet ex-Trump officials before hiring them <https://www.washingtonpost.com/education/2021/01/23/trump-appointees-universities/>

Andrew Hamilton, 16th President, New York University

Presented by:

Peter Salovey, 23rd President, Yale University
Carol T. Christ; 11th Chancellor; University of California, Berkeley
Lawrence S. Bacow, 29th President, Harvard University