



## Yale Higher Education Summit

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*Located in the new Edward P. Evans Hall on the Yale University campus, the Yale Leadership Summit in Higher Education brings together university presidents and board chairs, along with other top leadership, to discuss the higher education environment and key strategies to shape the future of colleges and universities in the U.S.*



**“Thanks again for another fantastic educational experience – the one teeming with pertinent insights and challenges. Watching you exercise this amazing gift for phrasing ideas and values with piquant precision has become a great pleasure for me.”**

Kimberly Benston, President,  
Haverford College

**“This was a distinctly valuable day – well worth the trip. I wish it ran longer as the issues which surfaced are all the ones we are wrestling with as well. The varied responses were refreshing to hear and explore.”**

Shauna Ryder Diggs, MD,  
Chairman of the Board of  
Regents,  
University of Michigan

# AGB-Yale Leadership Summit in Higher Education and America's Future

## January 14, 2016

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Brent L. Henry, Vice President & General Counsel, Partners HealthCare System Board of Trustees, Princeton University



Nannerl O. Keohane, Visitor, Institute for Advanced Study  
Former President, Duke University and Wellesley College



The Honorable John A. Pérez, 68<sup>th</sup> Speaker, California Assembly Board of Regents, UC System

## Attendees

- Peter Salovey, President, Yale University
- Rick Legon, President, AGB
- Bob Diamond, Chairman of the Board of Trustees, Colby College
- Kimberly Benston, President, Haverford College
- John Petillo, President, Sacred Heart University
- Barbara Gitenstein, President, The College of New Jersey
- Thomas Humes, Chairman of the Board of Trustees, University of Cincinnati
- Frank Connor, Vice Rector, Board of Rectors, University of Virginia
- Shauna Ryder Diggs, Chairman, Board of Regents, University of Michigan
- Nannerl Keohane, former President, Duke University and Wellesley College
- Elizabeth McMillen, Editor, The Chronicle of Higher Education
- Kevin Reilly, former President, University of Wisconsin

## Sessions

- Trust and Wisdom in University Leadership
- Worlds In Collision: Leading Institutions through Clashes in Values
- Trusting Your Trustees: How to Execute Well on Available Board Opportunities
- Higher Ground in Higher Education: Ethics and Leadership in the Modern University
- Leveraging Leadership from the Board: How Do Trustees Add Value?

You made the program—the people you drew in, the organization, the delivery, the setting. It was a very engaging event.

**Susan Whealler Johnston, PhD**  
EVP & COO  
AGB

# Agenda

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- 7:30-8:30am**      **Breakfast, Beinecke Room**  
**8:30-9:00am**      **Welcome, Baker Classroom 2430**  
*Jeffrey Sonnenfeld, Senior Associate Dean introducing Peter Salovey, President, Yale University*
- 9:00-9:15am**      **Opening Remarks, Baker Classroom 2430**  
*Rick Legon, President of the Association of Governing Boards of Colleges & Universities, Consequential Boards*
- 9:15-9:45am**      **Trust and Wisdom in University Leadership, Baker Classroom 2430**  
*Jeffrey Sonnenfeld & Richard Edelman, President & CEO, Edelman*



Shauna Ryder Diggs, MD, President/Physician, Cosmetic Dermatology Chair, Board of Regents, University of Michigan



Elizabeth McMillen, Editor, The Chronicle for Higher Education



Peter Salovey, PhD, President, Yale University

- 9:45-10:30am**      **Worlds in Collision: Leading Institutions through Clashes in Values, Baker Classroom 2430**  
*Barbara Gitenstein, President, The College of New Jersey*  
*David Greene, President, Colby College*  
*Kimberly Benston, President, Haverford College*  
*John Petillo, President, Sacred Heart University*  
*Stephen Joel Trachtenberg, former President, the George Washington University*  
*Kevin Reilly, former President, University of Wisconsin*
- Respondents:**  
*Mike Ullman, Chairman, JC Penney and Trustee, University of Cincinnati*  
*James Citrin, Managing Director, Spencer Stuart and Trustee, Wesleyan University*

**10:30-10:45am Break, Baker Classroom 2430**

**10:45-12:00 pm Trusting your Trustees: How to Execute well on Available Board Opportunities, Baker Classroom 2430**

*Robert Diamond*, former CEO, Barclays and Chairman, Board of Trustees, Colby College

*John Perez*, Chairman Emeritus, California Assembly, Board of Regents, UC System

*Thomas Humes*, Chairman of the Board of Trustee, University of Cincinnati

*Frank "Rusty" Conner*, partner, Covington & Burling and Trustee, University of Virginia

*Russ Ramsey*, Former Chairman of the Board of Trustees, The George Washington University

*Roberta Achtenberg*, U.S. Civil Rights Commission and Trustee, California State

*Jim Shea*, Chairman, Venable LLP and Regent, University of Maryland

**Respondents:**

*Alan Spoon*, General Partner Emeritus, Polaris Venture Partners and Trustee, MIT

*Andrew Tisch*, Co-chairman Loew's Corporation and Vice Chairman Board of Trustees, Cornell University

*Diane Hesan*, CEO, Start-UP Institute and Trustee, Tufts University

**12:00-1:00pm Lunch – Higher Ground in Higher Education: Ethics and Leadership in the Modern University, a Fireside Chat, Beinecke Room**

*Nan Keohane*, former President, Duke University and Wellesley College

**1:00-1:45pm Group Discussion, Baker Classroom 2430**

Challenges at home universities and how they tie into public perceptions about value in American higher education –financial models, technology, changing demography etc.



Marilyn J. Holifield, Partner, Holland & Knight Board of Managers, Swarthmore College



Richard Edelman, President & CEO, Edelman



Myron E. Ullman III, Chairman, JCPenney Company Board of Trustees, Gordon College

**1:45pm-2:00pm Break, Baker Classroom 2430**

**2:00-2:45pm Breakouts: Leveraging Leadership from the Board: How Do Trustees Add Value? A Charge to Boards around the Nation**

**Breakout 1:** *James Baron, Professor, Yale School of Management & Susan Johnston, COO, AGB*

**Breakout 2:** *Kimberly Goff-Crews, Secretary & VP for Student Life, Yale & Andy Louder, Director of Special Projects, AGB*

**Breakout 3:** *Dorothy Robinson, former VP & General Counsel, Yale & Chris Rasmussen, VP for Programs and Research, AGB*

**2:45-2:50pm Headlines from Breakout Groups, Baker Classroom 2430**  
*Jeffrey Sonnenfeld*

**2:50-2:55pm Surprises and Reassurances, an Observer's Perspective, Baker Classroom 2430**  
*Elizabeth McMillen, Editor, The Chronicle of Higher Education*

**2:55-3:00pm Closing Remarks, Baker Classroom 2430**  
*Rick Legon*

**3:00-4:00pm Reception, Baker Classroom 2430**

I thoroughly enjoyed the day – especially since I was in higher education as a VP of Business back in the 1970s. Some of the same issues persist re board governance and dysfunction. I believe that such a constructive initiative is needed to focus on the composition of college and university boards.

**Mike Ullman, Chairman, JCPenney Board of Trustees, Gordon College**

Ann and I enjoyed being part of the AGB Yale Leadership Summit on Higher Education. We found it most interesting and confirming much of what we do on the Cornell and Washington University Boards.

**Andrew Tisch, Chairman, Loews Corporation**

Thanks Jeff for hosting such a fascinating one-of-a-kind symposium

**Nannerl Keohane, former President, Duke University and Wellesley Harvard Corporation Fellow**

Thanks for the fun, meaningful candid discussion of key campus issues. Fascinating parallels across the nation. Look forward to the next one.

**Bob Diamond  
Chairman, Colby College  
CEO, Atlas Merchant Capital**