# Deborah A. Small Adrian C. Israel Professor of Marketing Yale School of Management

Email: deborah.small@yale.edu

#### **EDUCATION**

- Ph.D. Psychology and Behavioral Decision Sciences Carnegie Mellon University, 2004
- M. A. Psychology and Behavioral Decision Sciences Carnegie Mellon University, 2002
- B. A. University of Pennsylvania, 1999 Magna cum laude

## **EMPLOYMENT**

Yale School of Management, Adrian C. Israel Professor of Marketing, 2022-present

The Wharton School of University of Pennsylvania Laura and John J. Pomerantz Professor of Marketing, 2015-2022 Associate Professor of Marketing, 2010-2015 Secondary Appointment in Psychology and Member of Psychology Graduate Faculty Group, 2007-present Wroe Alderson Term Assistant Professor of Marketing, 2007-2010 Assistant Professor of Marketing, 2004-2007

## PUBLICATIONS

- 1) Silverman, Jackie, Alixandra Barasch, and Deborah A. Small, (forthcoming) "Hot streak! Inferences and predictions about streaks of goal adherence", *Organizational Behavior and Human Decision Processes*.
- 2) Silver, Ike M. and Deborah A. Small, (forthcoming) "Put your mouth where your money is: A field experiment encouraging donors to share about charity", *Marketing Science*.
- 3) Olson, Jenny G., Scott I. Rick, Deborah A. Small, and Eli J. Finkel, (forthcoming) "Common cents: Merging bank accounts preserves marital quality among newlyweds" *Journal of Consumer Research*.

- Silver, Ike & Deborah A. Small (2023) "On the Wisdom and Utility of (Under)sociality: A Consumer Psychology Perspective" *Journal of Consumer Psychology*, 33, 217–220.
- 5) Srna, Shalena, Alixandra Barasch, and Deborah A. Small, (2022) "On the value of modesty: How status-signaling undermines cooperation" *Journal of Personality and Social Psychology*, 123(4), 676-692.
- 6) Silver, Ike M., Brooke Kelly, and Deborah A. Small, (2021) "Selfless first movers and self-interested followers: Order of entry signals purity of motive in pursuit of the greater good", *Journal of Consumer Psychology*, 31(3), 501-517.
- 7) Klusowski, Joowon, Deborah A. Small, & Joseph P. Simmons, (2021) "Does choice cause an illusion of control?", *Psychological Science*, *32*(2), 159-172.
- 8) Silver, Ike M., George Newman, and Deborah A. Small (2021), "Inauthenticity aversion: Moral reactance toward tainted actors, actions, and objects" *Consumer Psychology Review* 4, 70-82.
- 9) Morewedge, Carey K., Ashwani Monga, Robert Palmatier, Suzanne Shu, & Deborah A. Small, (2021) "The evolution of consumption: A psychological ownership framework", *Journal of Marketing*, 85(1), 196-218.
- Scott, Sydney, Paul Rozin, and Deborah A. Small, (2020) "Consumers prefer "Natural" more for preventatives than for curatives", *Journal of Consumer Research*, 47, 454-471.
- 11) Berman, Jonathan Z., Amit Bhattacharjee, Deborah A. Small, & Gal Zauberman (2020), "Passing the buck to the wealth-ier: Reference-dependent standards of generosity," *Organizational Behavior and Human Decision Processes*, 157, 46-56.
- 12) Berman, Jonathan Z., Alixandra Barasch, Emma E. Levine, and Deborah A. Small (2018), "Impediments to effective altruism: The Role of subjective preferences in charitable giving," *Psychological Science*, 29 (5), 834-844.
- 13) Levine, Emma E., Alixandra Barasch, David Rand, Jonathan Z. Berman, and Deborah A. Small (2018), "Signaling emotion and reason in cooperation," *Journal of Experimental Psychology: General* 145(5), 702-719.
- 14) Berman, Jonathan Z. and Deborah A. Small (2018), "Discipline and desire: On the relative importance of willpower and purity in signaling virtue," *Journal of Experimental Social Psychology* 76, 220-230.
- 15) Barasch, Alixandra, Jonathan Z. Berman, and Deborah A. Small, (2016), "When payment undermines the pitch: On the persuasiveness of pure motives in fundraising," *Psychological Science*, 27, 1379-1387.

- 16) Small, Deborah A. and Cynthia Cryder (2016) "Prosocial consumer behavior," *Current Opinion in Psychology: Consumer Behavior* 10, 107-111.
- 17) Berman, Jonathan Z., Emma E. Levine, Alixandra Barasch and Deborah A. Small, (2015), "The braggart's dilemma: On the social rewards and penalties of advertising prosocial behavior," *Journal of Marketing Research* LII (February), 90-104.
- 18) Barasch, Alixandra, Emma E. Levine, Jonathan Z. Berman and Deborah A. Small, (2014), "Selfish or selfless? On the signal value of emotion in altruistic behavior," *Journal of Personality and Social Psychology*, 107(3), 393-413.
- 19) Lin-Healy, Fern and Deborah A. Small (2013), "Nice guys finish last and guys in last are nice: The clash between doing well and doing good," *Social Psychological and Personality Science*,4(6), 693-699.
- 20) Berman, Jonathan Z. and Deborah A. Small (2012), "Self-interest without selfishness: The hedonic benefit of imposed self-interest," *Psychological Science*, 10, 1193-1199.
- 21) Small, Deborah A., Devin G. Pope, and Michael I. Norton (2012), "An age penalty in racial preferences," *Social Psychological and Personality Science*, 3, 730-737.
- 22) Lin-Healy, Fern and Deborah A. Small (2012), "Cheapened altruism: Discounting personally affected prosocial actors," *Organizational Behavior and Human Decision Processes*, 117, 269-274.
- 23) Galak, Jeff, Deborah A. Small, and Andrew T. Stephen (2011), "Microfinance decision making: A field study of prosocial lending," *Journal of Marketing Research*, 48 (Special Issue on Consumer Financial Decision Making), 130-137. (Authorship alphabetical).
- 24) Rick, Scott I., Deborah A. Small, and Eli J. Finkel (2011), "Fatal (fiscal) attraction: Spendthrifts and tightwads in marriage," *Journal of Marketing Research*, 48(2), 228-237.
- 25) Small, Deborah A. "Reference-dependent sympathy," (2010), Organizational Behavior and Human Decision Processes, 112, 151-160. Finalist for Outstanding Publication in Organizational Behavior, Academy of Management, 2011.
- 26) Small, Deborah A. and Nicole M. Verrochi (2009), "The face of need: Facial emotion expression on charity advertisements," *Journal of Marketing Research*, 46 (December), 777-787.

- 27) Small, Deborah A. and Uri Simonsohn (2008), "Friends of victims: Personal experience and prosocial behavior," *Journal of Consumer Research*, 35 (June), 532-542.
- 28) Small, Deborah A. and Jennifer S. Lerner (2008), "Emotional policy: Personal sadness and anger shape judgments about a welfare case," Lead article, *Political Psychology* (Special Issue on Emotion in Politics), 29(2), 149-168.
- 29) Ratner, Rebecca K., Dilip Soman, Gal Zauberman, Dan Ariely, Ziv Carmon, Punam A. Keller, Kyu Kim, Fern Lin, Selin Malkoc, Deborah A. Small, and Klaus Wertenbroch (2008), "How behavioral decision research can enhance consumer welfare: From freedom of choice to paternalistic intervention," *Marketing Letters*, 19, 383-397.
- Wilkinson-Ryan, Tess and Deborah A. Small (2008), "Negotiating divorce: Gender and the behavioral economics of divorce bargaining," *Journal of Law and Inequality*, 26, 109-132.
- 31) Small, Deborah A., Michele C. Gelfand, Linda Babcock, and Hilary Gettman (2007), "Who goes to the bargaining table? The influence of gender and framing on the initiation of negotiation," *Journal of Personality and Social Psychology*, 93(4), 600-613.
- 32) Loewenstein, George and Deborah A. Small (2007), "The scarecrow and the tin man: The vicissitudes of human sympathy and caring," *Review of General Psychology* (Special Issue on Emotions and Decision Making), 11(2), 112-126.
- 33) Moore, Don A. and Deborah A. Small (2007), "Error and bias in comparative judgment: On being both better and worse than we think we are," *Journal of Personality and Social Psychology*, 92(6), 972-989.
- 34) Small, Deborah A., George Loewenstein, and Paul Slovic (2007), "Sympathy and callousness: The impact of deliberative thought on donations to identifiable and statistical victims," *Organizational Behavior and Human Decision Processes*, 102(2), 143-153.
- 35) Small, Deborah A., Jennifer S. Lerner, and Baruch Fischhoff (2006), "Emotion priming and attributions for terrorism: Americans' reactions in a national field experiment," *Political Psychology*, 27(2), 289-298.
- 36) Small, Deborah A. and George Loewenstein (2005), "The devil you know: The effects of identifiability on punishment," *Journal of Behavioral Decision Making*, 18(5), 311-318.
- 37) Fischhoff, Baruch, Roxana M. Gonzalez, Jennifer S. Lerner, and Deborah A. Small (2005), "Evolving judgments of terror risks: Foresight, hindsight, and emotion," *Journal of Experimental Psychology: Applied*, 11(2), 124-139.

- 38) Small, Deborah A. (2005), "Does money buy happiness?" [Review of the book *Happiness and economics: How the economy and institutions affect human well-being*]. *Economica*, 72(288), 729.
- 39) Lerner, Jennifer S., Deborah A. Small, and George Loewenstein (2004), "Heart strings and purse strings: Carryover effects of emotions on economic decisions," *Psychological Science*, 15(5), 337-341.
- 40) Fischhoff, Baruch, Roxana M. Gonzalez, Deborah A. Small, and Jennifer S. Lerner (2004), "Evaluating the success of terror risk communications," *Biosecurity and Bioterrorism: Biodefense Strategy, Practice, and Science*, 1(4), 255-258.
- 41) Small, Deborah A. and George Loewenstein (2003), "Helping "A" victim or helping "THE" victim: Altruism and identifiability," *Journal of Risk and Uncertainty*, 26(1), 5-16.
- 42) Lerner, Jennifer S., Roxana M. Gonzalez, Deborah A. Small, and Baruch Fischhoff (2003), "Effects of fear and anger on perceived risks of terrorism: A national field experiment," *Psychological Science*, 14(2), 144-50. [Reprinted in S. Wessely & V. Rasnov (eds.): *Psychological Responses to the New Terrorism-A Russia-NATO Dialogue pp. 67-80*, 2005. Amsterdam: IOS Press.]
- 43) Fischhoff, Baruch, Roxana M. Gonzalez, Deborah A. Small, and Jennifer S. Lerner (2003), "Judged terror risk and proximity to the World Trade Center," *Journal of Risk* and Uncertainty, 26(2-3), 137-151. [Reprinted in K. Viscusi (Ed.) The Risks of Terrorism, Boston: Kluwer, 2003.]
- 44) Babcock, Linda, Sara Laschever, Michele Gelfand, and Deborah A. Small (October, 2003), "Nice girls don't ask," *Harvard Business Review*.
- 45) Lerner, Jennifer S. and Deborah A. Small (2002), "Do positive and negative emotions have opposing influences on hope?" *Psychological Inquiry*, 13(4), 299-302.

## **WORKING PAPERS**

- 46) Lewis, Joshua and Deborah A. Small, "Hitting the target but missing the point: How donors use impact information"
- 47) Zwebner, Yonat, Robert Mislavsky, & Deborah A. Small, "Justified selfishness: People donate less often when they can explain their decision"
- 48) Klusowski, Joowon, Deborah A. Small, & Jacob Goldenberg, "Even number preference in quantity selection"

- 49) Silver, Ike M., Deborah A. Small, and Geoffrey Goodwin, "Self-censorship and the strategic omission of facts from communication"
- 50) Duncan, Shannon M., Deborah A. Small, and Emma E. Levine, "Ethical Judgments of Poverty Depictions in the Context of Charity Advertising"
- 51) Geiser, Amanda, Ike M. Silver, and Deborah A. Small, "Reluctance to Downplay Harm: Asymmetric Sensitivity to Differences in the Severity of Moral Transgressions"

## **BOOK CHAPTERS**

- 52) Aknin, Lara B., Deborah A. Small, and Michael I. Norton (2020). "Helping, in context", Paul Van Lange, E. Tory Higgins, and Arie Kruglanski, and (Eds). *Social Psychology: Handbook of Basic Principles*. Guildford Press.
- 53) Small, Deborah A. (2015), "On the psychology of the identifiable victim effect," In Glenn Cohen, Nir Eyal, and Norm Daniels (Eds.) *Identifiable and Statistical Lives*. Oxford, England: Oxford University Press, 13-23.
- 54) Small, Deborah A. (2011), "Sympathy biases and sympathy appeals: Reducing social distance to boost charitable contributions," In Daniel M. Oppenheimer and Chris Y. Olivola (Eds.) *Experimental approaches to the study of charity*. New York: Taylor & Francis Group, 149-160.
- 55) Moore, Don A. and Deborah A. Small (2008), "When it is rational for the majority to believe that they are better than average," In *Rationality and social responsibility: Essays in honor of Robyn Dawes*, ed. Joachim Krueger, Mahway, NJ: Lawrence Erlbaum Associates.
- 56) Loewenstein, George, Deborah A. Small, and Jeff Strnad (2006), "Statistical, identifiable, and iconic victims," In *Behavioral Public Finance*, eds. Edward J. McCaffery and Joel Slemrod, New York: Russell Sage Foundation Press, 32-46.
- 57) Babcock, Linda, Michele Gelfand, Deborah A. Small, and Heidi Stayn (2006), "Gender differences in the propensity to initiate negotiations," In *Social Psychology* and Economics, eds. David De Cremer, Marcel Zeelenberg, and J. Keith Murnighan, Mahway, New Jersey: Lawrence Erlbaum Associates, 239-62.

#### **POPULAR WRITING**

Why we resist treating charities like investments, with Jonathan Berman, Emma Levine, and Alixandra Barasch, Marketwatch.com

*Should you broadcast your charitable side?* With Jonathan Berman, Emma Levine, and Alixandra Barasch, The Behavioral Scientist.

# INVITED TALKS

2023

Stanford Marketing, UCLA Behavioral Decision Making, Max Planck Institute, George Mason University, The Choice Symposium, Yale Cognitive Psychology, Chicago Booth Behavioral Science

2022

Cornell Behavior Economics and Decision Research seminar, M.I.T Sloan Marketing, WU Vienna

2021

Yale Eli seminar, UT Austin Behavioral Science, Hong Kong Polytechnic University, Data Colada seminar, University of Iowa Marketing Camp 2020

University of Toronto Marketing, Pitt Behavioral/Experimental Economics, University of Southern California Marketing, Villanova Psychology, Berkeley

2019

Johns Hopkins University Marketing, National University of Singapore/Singapore Management University Marketing, Yale Behavioral Science, Kellogg Northwestern Marketing, Rice Marketing Camp, Choice Symposium, U. Maryland Marketing Camp, Interdisciplinary Center (IDC) Marketing

2018

University of Washington Marketing Camp, Harvard Business School Marketing, Cornell Marketing Camp, Toulouse Center for Advanced Studies (Conference on Origins of Moral and Political Preferences), Tel Aviv University Behavioral Economics Conference, MSI Scholars Conference, Erasmus Marketing, The Science of Philanthropy Conference (keynote), Moral Psychology Research Group Conference 2017

Universidad de Chile Workshop in Management Science, Drexel Marketing, Penn Positive Psychology Center, University of Manitoba, UCLA Marketing, Portugal Behavioral Insights in Practice, Consumer Neuroscience Satellite Symposium 2016

Canadian Institute for Advanced Research Conference (CIFAR), Google for Nonprofits, Harvard Behavioral Exchange, 10<sup>th</sup> Triennial Invitational Choice Symposium, INSEAD (Marketing), University of Maryland (Psychology), Tulane University (Marketing), Bocconi University (Marketing)

2015

Cornell University, Universidade Católica Portuguesa, SPSP preconference on Judgment and Decision Making

2014

Yale Psychology Department, Consumer Financial Protection Bureau, Behavioral Economics and Philanthropy Conference-Harvard Kennedy School, APS Conference-Invited Symposium on Emotion and Decision Making, Society for Affective Sciences Inaugural Conference, Effective Altruism Conference at University of Virginia, Winter JDM invited conference <u>2013</u>

Berkeley (Marketing), ACR conference on Emotion and Well-being, ACR Perspectives on Well-being, Triennial Invitational Choice Symposium-the Netherlands, Washington University (Marketing)

2012

UCSD Rady School, Chicago Booth School, Identifiable and Statistical Lives Conference at Harvard University, SCP Perspectives on Consumer Welfare

2011

Yale (Marketing), Duke (Marketing), Penn Annenberg School of Communication 2010

TIBER symposium (Keynote), Tilburg University, Penn Law School, Psychology of Women Seminar, University of Florida Marketing Camp, University of Texas-Dallas, University of Michigan (Marketing), Temple Law School Law and Human Behavior Colloquium, Carnegie Mellon University (SDS)

2009

Marketing in Israel, University of Alberta (Marketing), M.I.T. Buck Weaver Symposium, M.S.I. Young Scholars Conference

2008

Behavioral Economics and Terrorism Workshop Sponsored by CREATE, Cornell Johnson School (Marketing), Kellogg School (Organizational Behavior) 2007

The University of Pennsylvania Invitational Choice Symposium, Hebrew University (Psychology), University of Maryland (Psychology), Rutgers University (Psychology), Harvard Business School (Negotiation, Organizations, and Markets) 2005

Lehigh University (Psychology), Stanford University (Marketing), Princeton University (Psychology), M.I.T. Sloan School (Marketing), 4-School marketing conference 2004

Temple University (Psychology), Yale School of Management, Harvard Business School, Princeton (Psychology), University of Chicago GSB

2003

University of Arizona Eller School of Business, University of Michigan (Psychology), The Wharton School

### **DOCTORAL ADVISEES**

Ike Silver, 2022, Kellogg School of Management, Northwestern Joowon Klusowski, 2021, Yale School of Management Jackie Silverman, 2019, University of Delaware Sydney Scott (co-advisor with Paul Rozin), 2017, Washington University-St. Louis Alixandra Barasch (co-advisor with Gal Zauberman), 2016, New York University; now University of Colorado Winner of the Society for Consumer Psychology Dissertation Competition

Jonathan Berman, 2014, London Business School

Winner of the Alden G. Clayton Dissertation Competition

Fern Lin, 2011, Auburn University

## **DISSERTATION COMMITTEE MEMBER**

Shannon Duncan (Wharton Marketing) Katie Mehr, 2023 (Wharton OIDD) Martina Cossu, 2021 (U. Bocconi) Josh Lewis, 2020 (Wharton OIDD) Celia Gaertig, 2019 (Wharton OIDD) Robert Mislavsky, 2018 (Wharton OIDD) Shalena Srna, 2018 Berkeley Dietvorst, 2016 (Wharton OPIM) Theresa Kelly, 2015 (Wharton OPIM) Leo Wong 2010 (University of Alberta) Kyu Kim, 2010 Rajesh Barghave, 2009 Min Gong, 2009 (Penn Psychology) Xiaoyan (Jane) Deng, 2009 Ritesh Saini, 2008 Jeffrey Larson, 2007 Sheunghui (Jerry) Zhao, 2005

#### AWARDS

Fellow, American Psychological Society, 2018

Marketing Science Institute Scholar, 2018

Wharton Iron Prof, 2014

Finalist, Academy of Management Outstanding Publication in OB, 2011, for

"Reference Dependent Sympathy"

Marketing Science Institute Young Scholar, 2009

APA Science Directorate Dissertation Award

Social Issues Dissertation Award Finalist, Society for the Psychological Study of Social Issues, 2005

Travel grant, Budapest Summer Seminar in Behavioral Economics (2003)

Honorable Mention in Student Poster Award, Annual Meeting for the Society of

Judgment and Decision Making, "Helping *the* Victim or Helping *A* Victim: Altruism and Identifiability" (2001)

Travel grant, European Summer Science Days Summer School in the Social and

Psychological Foundations of Economic Life (2001)

Carnegie Mellon Graduate Student Travel Award (2002; 2003)

NSF Graduate Research Fellowship, Honorable Mention (2001)

American Psychological Association Undergraduate Summer Science Institute (1997)

## EDITORIAL REVIEW BOARD MEMBER/ASSOCIATE EDITOR

Current

Organizational Behavior and Human Decision Process, Associate Editor (2021-present) Collabra: Psychology (2016-present), Editor Journal of Behavioral Decision Making (2010-present)

#### Past

Guest Associate Editor, Personality and Social Psychology Bulletin, (2022)
Journal of Marketing Behavior (2013-2022)
Journal of Consumer Psychology (2017), Associate Editor for Special Issue on Morality in the Marketplace
Marketing Science (2017-19), Associate Editor for Special Issue on Field Experiments
Journal of Experimental Psychology: Applied (2013)
Journal of Marketing Research (2012), Associate Editor (2013-2020)
Social and Personality Psychology Science (2015-present)
Psychological Science (2010-2012)

## AD HOC REVIEWER

American Journal of Political Science, Cognition and Emotion, Cognitive Psychology, Emotion, Health Psychology, Israel Science Foundation, Journal of Behavioral Decision Making, Journal of Consumer Psychology, Journal of Consumer Research, Journal of Economic Behavior and Organization, Journal of Economic Psychology, Journal of Experimental Psychology: Learning, Memory, and Cognition, Journal of Experimental Social Psychology, Journal of Health Economics, Journal of Marketing Research, Journal of Personality, Journal of Personality and Social Psychology, Judgment and Decision Making, Management Science, Marketing Letters, Marketing Science Institute Dissertation Competition, National Science Foundation, Nature Human Behavior, Organizational Behavior and Human Decision Processes, Personality and Social Psychology Bulleti, Political Psychology, Proceedings of the National Academy of Sciences, Psychological Science, Review of General Psychology, Social Influence, Science

## TEACHING

Behavioral Science for Social Good (Yale School of Management) Moral Decision Making PhD Seminar (Yale School of Management) Marketing for Social Impact (Undergraduate and MBA), Wharton Consumer Behavior PhD Seminar, Wharton Consumer Behavior (Undergraduate and MBA), Wharton Consumer Behavior (MBA), Indian School of Business Empirical Research Methods (Undergraduate), Carnegie Mellon Negotiation (Graduate), Carnegie Mellon

## SERVICE FOR YALE

Behavioral Marketing Doctoral Coordinator (2023-) Junior recruiting coordinator (2023)

## SERVICE FOR PENN/WHARTON

Wharton Promotion and Tenure Committee (2019-21)
Marketing PhD coordinator, 2016-2019
Doctoral Executive Committee, 2016-19
Marketing Q-review representative, 2018
President's Innovation Prize Committee, 2017
University Council Committee on Diversity & Equity, 2016-17
Co-founder and Advisor for the Joint Psychology/Marketing PhD program

Wharton Faculty Council for Undergraduate Research, 2014-2016
Wharton Dean's Advisory Board, 2013-2014
Wharton MBA Executive Committee, 2013-2015
UPenn Decision Processes Colloquium Coordinator, 2005-2008
Wharton Marketing Doctoral Committee Member, 2007-2014
Q-review committee member, Risk Management Decision Processes Center, 2011-2012 and Snider Center for Entrepreneurship, 2012-2013
Wharton Marketing Faculty Recruiting Committee various years, Chair in 2010 and 2014
Wharton Marketing Undergraduate Liaison, various years
Wharton Women Faculty Forum Co-coordinator, 2015-2017, 2020-2021

## **OTHER ACADEMIC SERVICE**

Led Workshop on Field Experiments, Society for Consumer Psychology, 2022
Faculty Fellow, Sheth Doctoral Consortium, 2015, 2021, 2022
Co-chair, Midcareer Mentorship program, ACR Berlin, 2016
Executive Board Member, Society for Judgment and Decision Making, 2014-16
Co-chair, Preconference to Behavioral Decision Research in Management, on "The Greater Good" with Cynthia Cryder, London, 2014
Co-chair, ACR Perspectives, Workshops, and Roundtables with Kent Grayson, Baltimore, 2014
SJDM Einhorn Award Committee, 2014-16, Chair in 2015
National Science Foundation Panel Member, 2008
Program Committee Member for ACR, BDRM, JDM, and SCP various years
Women of JDM Committee Member, 2007-2010

# SELECTED ADVISING

Member of Research Task Force, The Generosity Commission

Research Committee Member, The Ad Council

Advisory Board Member, The Life You Can Save

Advisor, WRTHY

**Behavioral Expert and Consultant,** MDRC: Behavioral Interventions to Advance Self Sufficiency Project sponsored by the Department of Health and Human Services (HHS), Administration for Children and Families (ACF) in the U.S.

Scientific Advisor, Diversity Marketing and Communications